## THE FUTURE WORK





## 10<sup>TH</sup> ANNUAL BUSINESS CENTERS CONFERENCE

PART OF THE

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The final dau of The Festival of the Future culminated in AmCham Slovakia's 30th anniversary celebration. Earlier in the day, however, the Future of Work conference marked another important milestone: the 10th anniversary of AmCham Slovakia's Business Service Center Forum (BSCF). The event reflected on the evolution of BSCF and the broader shared services sector in Slovakia, while also addressing global labor market megatrends and the evolving nature of work.



**Automation** doesn't replace people, it replaces tasks.

OSCAR REITSMA



A key theme throughout the conference was the future of work, with a strong focus on artificial intelligence

MAREK CHUDÍK



(AI) and its transformative impact on the workplace. Ian Bird emphasized that understanding AI is critical for leveraging its potential: "People who understand and use AI will replace those who don't. It's not about AI replacing humans, but about collaboration between the two.

Oscar Reitsma built on this point, noting that "Implementing AI necessitates changes in employees' skillsets," and highlighting the opportunity this presents to redefine roles and focus on highervalue tasks. One of the most resonant messages of the conference was the importance of reskilling. Multiple speakers stressed that adaptability is crucial, both for companies and individuals, to remain relevant in the rapidly evolving job market.

Reitsma also advised that when adopting AI, organizations should not only focus on the "how" and "what," but start with the "why"—reminding us that Al is a tool, not a solution in itself. He emphasized that automation doesn't replace people; it replaces tasks. This shift, he argued, requires a strong

commitment to reskilling. David Timis expressed a similar view, calling himself a tech optimist and stating that "Al can be an incredible force for good if people feel empowered by it." However, he also raised concerns about the speed of technological change and questioned whether companies will fully understand Al's capabilities—and whether people can adapt quickly enough.



We have to be a step ahead and anticipate the trends. We have to understand the changes and adapt to them very quickly. **Economic** diplomacy is also of key importance.

ROBERT ŠIMONČIČ



These challenges and developments were mirrored in the results of the latest annual BSCF survey of its 39 members. Marek Chudík, Chair of the AmCham BSCF, presented the most up-to-date data

on the sector, offering valuable insights into key findings. As Marek Chudík pointed out, transformation is inevitable, and the focus on upskilling is paramountbut the sector is prepared for this challenge. According to the survey, the essential skills of the future include critical thinking, data science, adaptability, problem-solving, and communication.

The conference then shifted to an engaging discussion on the future of Slovakia's business environment from the perspective of shared services. Ivan Tomko, Vice-Chair of the AmCham BSCF, moderated a conversation with State Secretaries Rastislav Chovanec and Marián Valentovič, along with Robert Šimončič, Director General of SARIO. All agreed on the sector's vital importance to the Slovak economy and the need to prioritize its development. Chovanec, a long-time supporter of BSCF, emphasized adaptability and pointed to potential collaboration opportunities between the shared services sector and industrial companies. Šimončič stressed the importance of anticipating trends, understanding

shifts in the market, and adapting swiftly, while underscoring the critical role of economic diplomacy.



If your leaders aren't prepared, you won't be able to drive the necessary changes.

JOSIANE LANG



The BSCF Award Ceremony followed, recognizing individuals who have significantly contributed to the sector's growth and the promotion of BSCF activities. Afterward, Romek Lubaczewski delivered a presentation on nine key trends shaping the future of the Global Business Services (GBS) industry. He particularly emphasized



















the importance of insourcing, developing technological solutions in-house, and training employees to understand Al. As he candidly stated: "Don't spend money on consulting firms; invest in your people and train them to understand Al and robotics."

Arjen Sader reflected on a presentation from five years ago, highlighting where the sector has fallen short of its goals, where it is on track, and how priorities have shifted over time. In his view, the sector is still only scratching the surface when it comes to utilizing digital solutions and AI in GBS. He stressed the need for establishing strong foundations, both in business operations and in Al implementation.

The overarching message of the conference was clear: Transformation driven by AI and other global trends is inevitable and cannot be ignored. However, people remain the most valuable asset. Shared Service Centers should focus on identifying their digital priorities and working toward these goals with a well-trained and adaptable workforce. Arjen Sader concluded with a compelling statement: "We need to help our people understand why what they're doing matters." This sentiment captured the essence of the event: the future of work will depend not just on technological adoption, but on empowering people to thrive alongside it.









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