

POWERED BY



WHO ARE WE?

The Business Service Center Forum (BSCF) brings together shared service centers (SSC), centers of excelence and business process outsourcing (BPO) providers operating in Slovakia.

A Shared (Business) Services Center (SSC) is an organizational unit responsible for the execution of specific tasks (e.g. Finance & Accounting, IT support, HR) supporting the core activity of the company.

Business process outsourcing (BPO) involves contracting of the operations and responsibilities of specific business processes to a third-party service provider.

MISSION

Raise awareness of the BSC sector's role in the Slovak economy and help it grow further in Slovakia.

GOALS

- Share information within the sector about concerns, solutions and best practices.
- Communicate with national and local authorities: monitor and evaluate legislation, labor market and CSR activities.
- Interact with universities and high schools to improve the employability of graduates at BSCs.

LEADERSHIP

CHAIR



Marek Chudík IBM

VICE-CHAIR

Lucia Gröneová Swiss Re





Ivan TomkoLenovo

MEMBERS

accenture





































































SIEMENS











PARTNERS















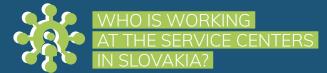






WHY THE BSC SECTOR **MATTERS?**

In 2025 AmCham Slovakia surveyed 41 business centers with operations in the country, which were integral part of the BSCF community at the time. The aggregated data reflects the status quo of the business centers industry in Slovakia as of October 1st. 2025.



The surveyed sample of business centers employs more than 35 000 people. 83% of the member companies expect their headcount to further grow or remain stable within the next 12 months and two thirds of them plan no changes in existing social benefits for their employees. The average age of FTEs is 37.5 years and has constantly been growing since 2015. 61% of them hold a university degree. Service centers continue to preserve lean management structure as only 10% of the population have people management positions. BSCs continue to employ predominantly Slovak citizens; there are only 9% of foreigners among staff whereas those from the EU member states slightly prevail. From the point of view of gender diversity, business centers employ almost balanced range of professionals – 47% of them

35 041

Total number of FTEs in the service centers

UNIVERSITY EDUCATED



WOMEN



FOREIGN NATIONALS



AVFRAGE AGE



MANAGERS



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IRM

BSCF 2025 Sur



Deloitte

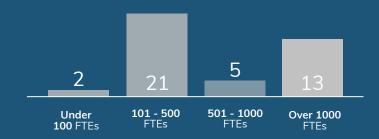
LOCATIONS

The majority of BSCs is still clustered in Bratislava and Košice. However, investors are gradually discovering advantages of regional hubs in Nitra, Žilina, Prešov, Banská Bystrica, Nové Zámky, Považská Bystrica, Komárno, Levice and other cities.

SIZE

In the context of Central and Eastern Europe, Slovakia is noteworthy for having a significant number of X-Large BSCs (employing more than a 1000 people).

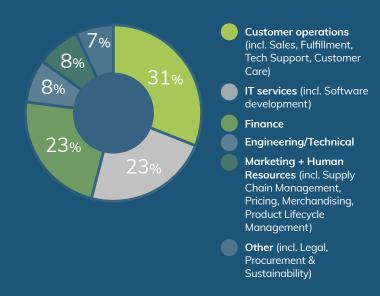
SOURCE BSCF 2025 Survey





BSCs in Slovakia are mostly mature centers that provide value-add services and sophisticated processes for their global or regional operations. Almost 80% of all services fall within advanced Customer Operations (including Sales, Fulfilment, Tech Support and Customer Care), Financial Services or IT Services. The graph shows percentage of BSCF members' employees in these fields:

SOURCE BSCF 2025 Survey





In order to serve their clients in their mother tongue BSCs hire staff with good and diverse foreign language skills. Proficiency in English is a must everywhere. The level of the second or third foreign language makes a difference when exploring the job opportunities in this sector.

SOURCE BSCF 2025 Survey

100%	English
85 %	German
54 %	French + Spanish
49%	Italian
41 %	Hungarian
32%	Russian + Polish
27 %	Portuguese + Dutch
15 %	Romanian
12 %	Swedish
10%	Chinese + Danish
9-3%	Turkish, Finnish, Arabic, Japanese, Greek, Bulgarian,
	Czech, Norwegian, Serbian, Ukrainian, Croatian, Azeri,
	Macedonian, Korean



HOW BIG IS THE SHARED SERVICES INDUSTRY IN

70+
NUMBER
OF BSCs



37 000

NUMBER OF EMPLOYEES

BSCs IN SLOVAKIA BSCF MEMBERS' COUNTRIES OF ORIGIN





35 041 NUMBER OF



95% of all employees in Slovakia

EMPLOYEES



EMPLOYEE INCOME TAX

156,9 million € SOCIAL INSURANCE (employees)

million € **SOCIAL INSURANCE** (companies)

CORPORATE INCOME TAX

3,0% of the Slovak **state budget income**

%

1,3% of all **economically** active citizens of Slovakia

SALARIES EXPENDITURES

Financial information was prepared by PricewaterhouseCoopers Slovensko, s.r.o. based on data from BSCF, Register of financial statements and from Trend weekly for year 2024.

AVRG. MONTHLY SALARY

SOURCE
BSCF members calculations, 2025



SOURCE BSCF 2025 Survey

What are BSCF companies' development plans for next 2-3 years compared to the current position

in Slovakia (cumulative)?

58% **Further** centralization

No/Little change in process, but further focus on investments other territories

39%

24%

20%

transfers

Transfer of Mix of inbound centralizations some selected processes or and outbound functions to

What are BSCF companies' office space plans for the next 2-3 years?



17%

7%

No major change expected

Reduction of space

Increase of space

What is the current extent of your flexible weekly working time arrangement (cumulative)?

42% Expect at

least 1-2

days at office and

3-4 days

work fróm HO

Expect at least 3-4 days at office and 1-2 days work from HO

39%

Full flexibility based on teams' needs

15%

Encourage working at office

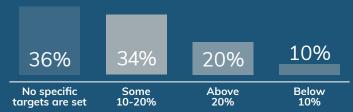
10%

Supported remote work as preferred option

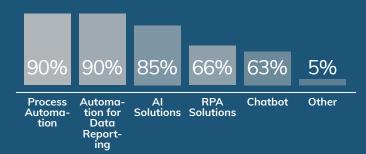
3%



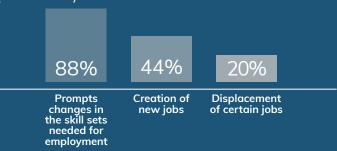
What is the planned extent of automation/Al of relevant processes or functions in BSCF companies in next 2-3 years?



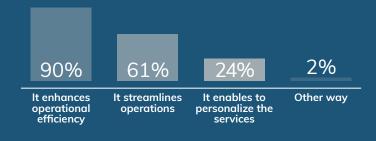
What type of automation/robotization are business centers implementing (cumulative)?



How does the implementation of AI/RPA affect the organizational structure of business centers (cumulative)?



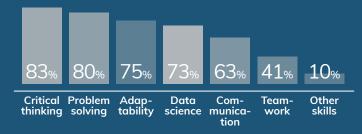
How does AI/RPA implementation influence business centers' operations (cumulative)?



What kind of new job roles do business centers foresee in regard with the implementation of Al/RPA solutions (cumulative)?



Which critical skills do business centers anticipate will be in high demand within next 2-3 years due to AI/RPA advancements (cumulative)?



How many % of FTEs in business centers have passed basic AI trainings or programs as part of their digital transformation?



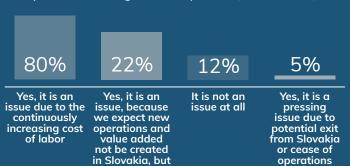
How many % of FTEs in business centers use Al tools in their daily operations?







How critical is the lack of labor resources for BSCF companies' strategic development (cumulative)?



Level of Availability Cost of Time Nationality relevant of labor/cost of hire of experience/ candidates of the hiring candidates quality of process

What is the main issue for BSCF companies

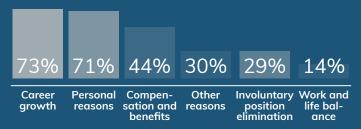
with the hiring process?

Do business centers expect to further raise salaries within next 12 months?

elsewhere in the world



What have been the main reasons for labor fluctuations at BSCF companies over the last 12 months (cumulative)?

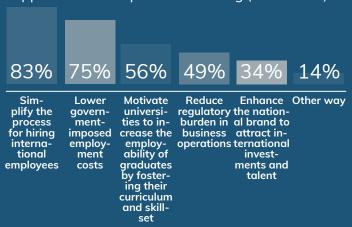


9,93% AVERAGE OVERALL ATTRITION RATE (LAST 12 MONTHS)

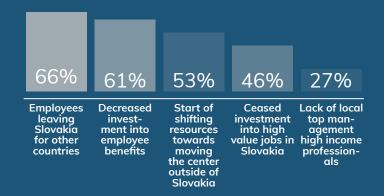
What % of BSCF companies' staff permanently works from a remote location?



What measures can the government implement to support BSCF companies in thriving (cumulative)?



According to the opinion of BSCF member companies, the recently adopted consolidation packages combined with previous government interventions into the systems of remuneration, taxes and levies, will result in (cumulative):







GOOD REASONS TO JOIN AMCHAM'S BUSINESS SERVICE CENTER FORUM



MISSION

BSCF aims to raise awareness of the business centers' role in the Slovak economy and helps it grow further in the country.



COMMUNICATION

BSCF shares information within the sector about concerns, solutions and best practices in areas such as HR, education, media exposure and many more.



REPRESENTATIVENESS

BSCF is the leading platform for business centers in Slovakia, amplifying a joint voice of over 95% of all the industry's FTEs.



INTERACTION WITH PUBLIC OFFICES

The community frequently interacts with national and local authorities, monitors the labor market and proposes changes to the legislation.



IMPACT

Powerful and direct legislative impact in Slovakia, supporting the continuous improvement of business environment.



BUSINESS-ACADEMIC COOPERATION

BSCF interacts with universities and high schools to improve the employability of graduates at business centers and strengthens the skillset of future industry leaders.



YOUR First Choice BUSINESS ASSOCIATION

IN SLOVAKIA





Join BSC Forum

and help to make the voice of BSCs stronger!



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