BUSINESS SERVICE

LEADERSHIP

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SARIO SLOVAK INVESTMENT AND TRADE DEVELOPMENT AGENC

OF ECONOMY OF THE SLOVAK REPUBLIC

WHO ARE WE?

The Business Service Center Forum (BSCF) brings together shared service centers (SSC), centers of excelence and business process outsourcing (BPO) providers operating in Slovakia.

A Shared (Business) Services Center (SSC) is an organizational unit responsible for the execution of specific tasks (e.g. Finance & Accounting, IT support, HR) supporting the core activity of the company.

Business process outsourcing (BPO) involves contracting of the operations and responsibilities of specific business processes to a third-party service provider.

MISSION

Raise awareness of the BSC sector's role in the Slovak economy and help it grow further in Slovakia.

GOALS

- Share information within the sector about concerns, solutions and best practices.
- Communicate with national and local authorities: monitor and evaluate legislation, labor market and CSR activities.
- Interact with universities and high schools to improve the employability of graduates at BSCs.

VICE-CHAIR



Paul Burt IBM



VICE-CHAIR



WHY THE BSC SECTOR MATTERS?

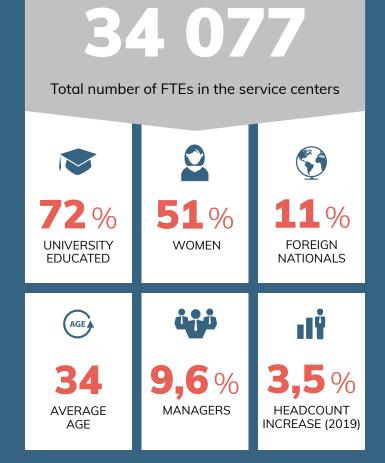
In 2020 AmCham Slovakia surveyed 32 business centers (BSCs = SSCs or BPOs) which were supporting the BSC Forum at the time. The aggregate data reflects the status quo between January 1 and July 31, 2020.

WHO IS WORKING AT THE SERVICE CENTERS IN SLOVAKIA?

The surveyed sample of service centers employs more than 34 000 people and since the last year their headcount grew by 3,5%. The average age is 34 years and almost three quarters of employees hold a university degree.

Service centers have a lean management structure as only 9,6% of the staff have people management positions. BSCs also employ predominantly Slovak citizens; there are only 11% of foreigners among staff whereas those from the EU are in majority (64%).

From the point of view of gender diversity, for the first time BSCF members companies have been employing more women than men - 50,5% of all FTEs have been females.



SOURCE BSCF 2020 Survey



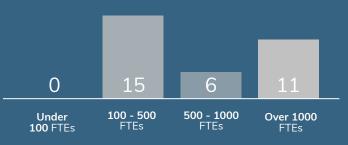


LOCATIONS

The majority of BSCs is still clustered in Bratislava and Košice. However, investors are gradually discovering advantages of regional hubs in Nitra, Žilina, Prešov, Komárno, Banská Bystrica, Nové Zámky, Považská Bystrica and other cities.

SIZE

In the context of Central and Eastern Europe, Slovakia is noteworthy for having a significant number of X-Large BSCs (employing more than a 1000 people). Together with the medium-sized they present the majority of all the BSCs surveyed.



SOURCE BSCF 2020 Survey

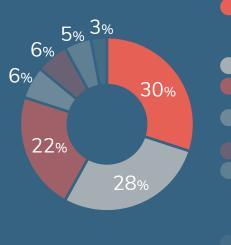


BSCs in Slovakia are mostly mature centers that provide value-add services and sophisticated processes for their global or regional operations. 80% of all services fall within advanced Customer Operations (including Sales, Fulfilment, Tech Support and Customer Care), Financial Services or IT Services. The graph shows percentage of BSCF members' employees in these fields:

SOURCE BSCF 2020 Survey



In order to serve their clients in their mother tongue BSCs hire staff with good and diverse foreign language skills. Proficiency in English is a must everywhere. The level of the second or third foreign language makes a difference when exploring the job opportunities in this sector.



Customer operations (incl. Sales, Fulfillment, Tech Support, Customer Care)



IT services (incl. Software development)

Other (incl. Legal & Procurement)

Engineering/Technical

Marketing (incl. Supply Chain Management, Pricing, Merchandising, Product Lifecycle Management)

Human Resources

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SOURCE BSCF 2020 Survey

100 %	English
85 %	German
69 %	French
59 %	Spanish
56 %	Italian
47 %	Russian
40 %	Portuguese / Hungarian
30+ %	Polish / Dutch
20+ %	Swedish
10+ %	Danish / Turkish / Chinese / Greek / Arabic

BSCF MEMBERS' COUNTRIES OF ORIGIN

. . . .

NUMBER OF

EMPLOYEES

of all employees in Slovakia

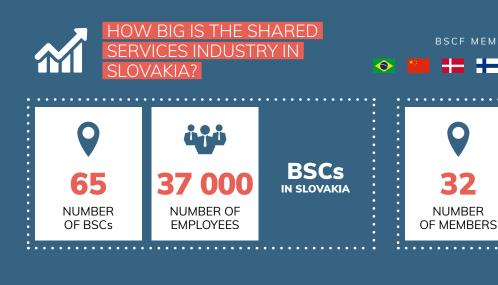
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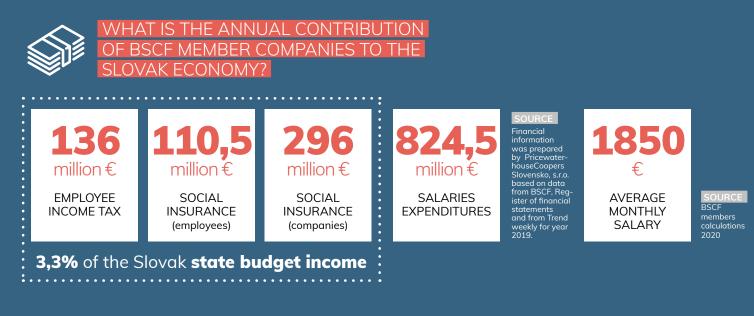
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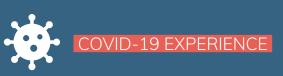
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NUMBER

SOURCE BSCF 2020 Survey







SOURCE BSCF 2020 Survey

How did BSCF companies cope with the Covid-19 period since March 2020?

97% 3% 0% Continued Limited service delays of providing services

What % of staff continued to work remotely from home office by 31 July 2020?

2.40/	440/	<u> </u>	100/
34%	41%	6%	19%
More than 90%	Between 70-90%	Between 50-70%	Less than 50%

Did BSCF companies experience change of productivity/ efficiency during the pandemic?

3%	12%	72%	9%	4%
Significant increase	Some increase	No major change	Some decrease	Significant decrease/ Did not answer

Did BSCF companies request or consider to ask for any form of approved governmental support?







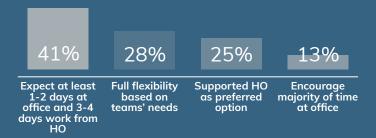
What are BSCF companies' development plans for next 2-3 years compared to the current position (cumulative)?

54%	25%	22%	9%
No/Little change in process, but further focus on investments	Further centralization	Mix of inbound centralizations and outbound transfers	Transfer of some selected processes or functions to other territories

What type of automation/robotization are business centers implementing (cumulative)?



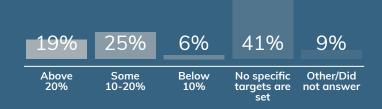
What is the planned extent of work flexibility in business centers (cumulative)?



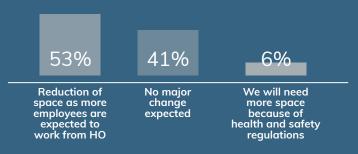
Do business centers consider adjusting number of employees in response to the economic environment?



What is the planned extent of automation/ robotization of relevant processes or functions in BSCF companies in next 2-3 years?



What are BSCF companies' office space plans for the next 2-3 years?



Do business centers plan to revise existing social benefits schemes for employees in response to the current economic uncertainties?



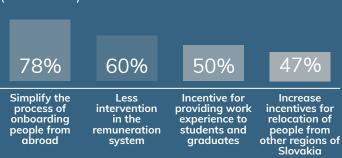
HUMAN RESOURCES 2020

How critical is the lack of labor resources for BSCF companies' strategic development?

	44%	28%	25%	3%
It is an issue due to the continuously increasing cost of labor		It is not an issue at all t	It is an issue, because we expect new operations and value added not be created in Slovakia, but elsewhere in the world	It is a pressing issue due to potential exit from Slovakia or cease of operations

Do BSCF companies expect to further raise salaries within next 12 months?





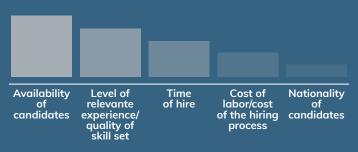
What are the main reasons for labor fluctuations at BSCF companies?

Remuneration and benefits conditions

Work environment o

Extensive overtime work No interest in career development Personal reasons **10,23%** AVERAGE OVERALL ATTRITION RATE (LAST 12 MONTHS)

What is the main issue for BSCF companies with the hiring process?



What could government do to help business centers achieve appropriate staffing levels (cumulative)?





GOOD REASONS TO JOIN AMCHAM'S BUSINESS SERVICE CENTER FORUM



MISSION

BSCF aims to raise awareness of the business centers' role in the Slovak economy and helps it grow further in the country.



COMMUNICATION

BSCF shares information within the sector about concerns, solutions and best practices in areas such as HR, education, media exposure and many more.



REPRESENTATIVENESS

BSCF is the leading platform for business centers in Slovakia, amplifying a joint voice of over 92% of all the industry's FTEs.



INTERACTION WITH PUBLIC OFFICES

The community frequently interacts with national and local authorities, monitors the labor market and proposes changes to the legislation.



IMPACT

Powerful and direct legislative impact in Slovakia, supporting the continuous improvement of business environment.



BUSINESS-ACADEMIC COOPERATION

BSCF interacts with universities and high schools to improve the employability of graduates at business centers and strengthens the skillset of future industry leaders.



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IN SLOVAKIA



Join BSC Forum

and help to make the voice of BSCs stronger!



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The Business Service Center Forum is driven by AmCham Slovakia.

